



Date	19 September 2023
Agenda Item	11

Report to: West Lothian Integration Joint Board

Report Title: Community Hospital Provision

Report By: Chief Officer

Summary of Report and Implications	
Purpose	This report: (tick any that apply).
	- seeks a decision <input checked="" type="checkbox"/>
	- is to provide assurance <input type="checkbox"/>
	- is for information <input type="checkbox"/>
	- is for discussion <input type="checkbox"/>
	The purpose of the report is to seek the agreement of the IJB that a Direction is issued to NHS Lothian to implement the decisions made by the Board on 8 th August in relation to community hospitals in West Lothian.
Recommendations	It is recommended that the IJB: <ol style="list-style-type: none"> 1. Agrees that the Direction (Appendix 1), relating to community hospital provision in West Lothian, is issued to NHS Lothian.
Directions to NHS Lothian and/or West Lothian Council	Directions were issued by the IJB to West Lothian Council and NHS Lothian following the board meeting on 21 st March 2023. A specific Direction in relation to the provision of community hospitals is included in Appendix 1
Resource/ Finance/ Staffing	The 2023/24 budget resources delegated to the IJB total £279.789million. The IJB faces a budget gap of £17.3 million over the next three years.
Policy/Legal	Public Bodies (Joint Working) (Scotland) Act 2014
Risk	There are a number of risks associated with health and social care budgets, which require to be closely managed. Risks were identified and assessed as part of the development of the IJB's Three Year Revenue Budget and can be viewed on the link below:

	West Lothian Council Committee Information - View Committee Document
Equality, Health Inequalities, Environmental and Sustainability Issues	The equality impact of the budget saving measures has been assessed in compliance with the public sector equality duty requirements as set out in the Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 and fairer Scotland Duty, Part 1 of the Equality Act.
Strategic Planning and Commissioning	A Home First Approach is a key priority of the IJB's Strategic Plan.
Locality Planning	No specific locality requirements.
Engagement	<p>Engagement has been undertaken with a range of stakeholders including people who use our services, their families and carers, staff, the general public.</p> <p>The public engagement exercise focused on budget measures in relation to community hospital provision and council care homes commenced on Tuesday 9th May and included:</p> <ul style="list-style-type: none"> • a public survey, • face to face meetings • an online engagement session. <p>Dedicated email inboxes were also established for comments and suggestions from staff and the general public.</p> <p>The results of the engagement activity are outlined within the report submitted to the IJB on 27th June 2023.</p>
Terms of Report	
1. Background	
1.1	The West Lothian Integration Joint Board (IJB) approved a new strategic plan and Medium-Term Financial Plan on 21 March 2023. The budget report noted significant financial pressures faced by the IJB and identified a budget gap of £17.3 million over the three-year budget period and approved saving measures of £13.1 million against this gap.
1.2	The Medium-Term Financial Plan approved by the IJB detailed savings measures to address the budget gap which included proposals involving community hospitals.
1.3	<p>The Board considered a range of options relating to the future of community hospital provision in West Lothian at their meetings on 27th June and 8th August 2023. At the meeting on 8th August the Board agreed:</p> <ul style="list-style-type: none"> • To provide complex dementia care on one site through the co-location of Rosebery Ward with Maple Villa on the Craigshill Care Campus and • To provide frail elderly community hospital provision on the same site as Maple Villa in the Craigmair Interim Care Facility building.
2. Conclusion	

2.1	It is recommended that the IJB directs NHS Lothian to implement the decisions made by the Board in relation to community hospitals.
References	<p>West Lothian IJB Integration Scheme</p> <p>Meeting of the IJB 21st March 2023</p> <p>West Lothian Council Committee Information - Meetings</p> <p>Meeting of the IJB on 27th June 2023</p> <p>West Lothian Council Committee Information - Meetings</p> <p>Meeting of the IJB 8th August 2023</p> <p>West Lothian Council Committee Information - Meetings</p>
Appendices	Appendix 1 – Direction to NHS Lothian – Community Hospitals
Contact	<p>Alison White Chief Officer Email: Alison.white@westlothian.gov.uk</p> <p>19 September 2023</p>

Appendix 1

West Lothian Integration Joint Board – Directions to NHS Lothian – Community Hospital Provision

1.	Implementation date	19 th September 2023
2.	Reference number	WLIJB/NHS/D04-2023
3.	Integration Joint Board (IJB) authorisation date	19 th September 2023
4.	Direction to	NHS Lothian Health Board
5.	Purpose and strategic intent	<p>In accordance with the IJB Strategic Plan, to provide effective services to all service users and carers within the West Lothian Council area, promoting the highest standards of practice in accordance with statutory obligations, policies and procedures.</p> <p>To provide services to all service users and carers within the geographical boundaries of West Lothian which promote health, wellbeing and quality of life.</p> <p>To provide services to all service users and carers within the geographical boundaries of West Lothian which:</p> <ul style="list-style-type: none">– Maximise independent living– Provide specific interventions according to the needs of the service user– Provide an ongoing service that is regularly reviewed and modified according to need– Provide a clear care pathway– Contribute to preventing unnecessary hospital admission– Support timely hospital discharge– Prevent unnecessary admission to residential or institutional care

Appendix 1

		<ul style="list-style-type: none"> – Are personalised and self-directed, putting control in the hands of the service user and their carers
6.	Does this direction supersede or amend or cancel a previous Direction?	This is a new Direction to NHS Lothian from the IJB
7.	Type of function	Integrated function (Core West Lothian Health Services)
8.	Function(s) concerned	<p>All services planned and delivered by West Lothian IJB which are delivered within the geographical boundaries of the West Lothian Health and Social Care Partnership as they relate to primary and community health services and defined as health care services as required by the Public Bodies (Joint Working) (Scotland) Act 2014. This includes additional functions exercisable in relation to health services as they relate to provision for people under the age of 18 as defined in West Lothian Integration Joint Board's Integration Scheme.</p> <ul style="list-style-type: none"> – District nursing – Allied Health Professional services: physiotherapy, occupational therapy – Mental health services – General Medical Services – General Dental Services – General Ophthalmic Services – General Pharmaceutical Services – Primary Care Prescribing – Inpatient services provided at St Michael's Hospital, Tippethill Hospital, Maple Villa – Community Learning Disability services

Appendix 1

		<ul style="list-style-type: none"> – Community Palliative Care services – Continence services provided outwith a hospital – Kidney dialysis services provided outwith a hospital – Services provided by health professionals that aim to promote public health <p>The Chief Officer in West Lothian will be the lead operational director for these services.</p>																								
9.	Required Actions / Directions	<p>West Lothian IJB directs NHS Lothian Health Board to implement the decision of the IJB on 28th August 2023 relating to community hospital provision in West Lothian, in particular:</p> <ul style="list-style-type: none"> • To provide complex dementia care on one site through the co-location of Rosebery Ward with Maple Villa on the Craigshill Care Campus and • To provide frail elderly community hospital provision on the same site as Maple Villa in the Craigmair Interim Care Facility building. 																								
10.	2023/24 Resources	<table border="1"> <thead> <tr> <th>Core Budgets</th> <th>£'000</th> </tr> </thead> <tbody> <tr> <td>Community Equipment</td> <td>1,075</td> </tr> <tr> <td>Community Hospitals</td> <td>2,043</td> </tr> <tr> <td>District Nursing</td> <td>4,846</td> </tr> <tr> <td>General Medical Services (GMS)</td> <td>33,751</td> </tr> <tr> <td>Mental Health</td> <td>21,178</td> </tr> <tr> <td>Other</td> <td>8,864</td> </tr> <tr> <td>Prescribing</td> <td>38,018</td> </tr> <tr> <td>Resource Transfer</td> <td>8,604</td> </tr> <tr> <td>Therapy Services</td> <td>6,108</td> </tr> <tr> <td>Total Core Budgets</td> <td>124,488</td> </tr> </tbody> </table>	Core Budgets	£'000	Community Equipment	1,075	Community Hospitals	2,043	District Nursing	4,846	General Medical Services (GMS)	33,751	Mental Health	21,178	Other	8,864	Prescribing	38,018	Resource Transfer	8,604	Therapy Services	6,108	Total Core Budgets	124,488		
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Appendix 1

11.	Principles	As a fundamental principle, any material changes to 2023/24 budget or expenditure plans for delegated functions should be subject to full discussion and agreement by West Lothian IJB. West Lothian IJB expects that the principles of Best Value (to secure continuous improvement in performance whilst maintaining an appropriate balance between quality and cost, maintaining regard to economy, efficiency, effectiveness) are adhered to in carrying out this direction.
12.	Aligned National Health and Wellbeing Outcomes	<p>To support the following national outcome measures:</p> <ol style="list-style-type: none"> 1. People are able to look after and improve their own health and wellbeing and live in good health for longer 2. People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community 3. People who use health and social care services have positive experiences of those services, and have their dignity respected 4. Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services 5. Health and social care services contribute to reducing health inequalities 6. People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and well-being 7. People using health and social care services are safe from harm 8. People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide 9. Resources are used effectively and efficiently in the provision of health and social care services
13.	Aligned priorities, strategies, outcomes	This direction relates to and will be monitored through the detailed performance framework aligned with West Lothian IJB's Strategic Plan and Delivery Plans.

Appendix 1

14.	Compliance and performance monitoring	<ol style="list-style-type: none"> 1. In order to ensure West Lothian IJB fulfils its key strategic planning and scrutiny functions, and further develops and coordinates the implementation of its Strategic Plan, monitoring our own and our partners' performance is imperative. The primary responsibility for performance management in respect of strategic delivery of the integration outcomes will rest with the IJB, and NHS Lothian Health Board will provide performance information so that the IJB can continue to develop a comprehensive performance management system. 2. In addition to the specific commitments set out in West Lothian IJB's Integration Scheme and the obligations regarding provision of information under the Act, NHS Lothian Health Board will provide the IJB with any information which the IJB may require from time to time to support its responsibilities regarding strategic planning, performance management reporting, and public accountability. 3. Details of how compliance and performance will be measured and reported on (performance indicators, delivery outcomes, targets etc.) is provided in the appropriate delivery plan. 4. The IJB, through its officers, will meet on a regular basis with senior NHS Lothian officers to discuss cost, quality and performance matters linked to the Strategic Plan and Delivery plans. This will be incorporated into regular updates to the IJB on the IJB's performance against key strategic outcomes. 5. The IJB directs NHS Lothian Health Board, through its officers, to provide financial analysis, budgetary control and monitoring reports as and when requested by the IJB. The reports will set out the financial position and outturn forecast against the payments by the IJB to NHS Lothian Health Board in respect of the carrying out of integration functions. These reports will present the actual and forecast positions of expenditure compared to Operational Budgets for delegated functions and highlight action being taken to manage financial risks and areas where further action is required to manage budget pressures.
15.	Relevance to or impact on other Lothian IJBs and/or other adjoining IJBs	N/A