



Date	21 March 2023
Agenda Item	12

**Report to: West Lothian Integration Joint Board**

**Report Title: Strategic Commissioning Plan Update**

**Report By: Head of Strategic Planning and Performance (Interim)**

Summary of Report and Implications	
<b>Purpose</b>	This report: (tick any that apply).
	- seeks a decision <input type="checkbox"/>
	- is to provide assurance <input type="checkbox"/>
	- is for information <input checked="" type="checkbox"/>
	- is for discussion <input type="checkbox"/>
	The purpose of the report is to provide the Board with an update on the progress made with regards to the actions detailed within each of the strategic commissioning plans.
<b>Recommendations</b>	It is recommended that the Board notes the progress made with regards to the actions detailed in strategic commissioning plans.
<b>Directions to NHS Lothian and/or West Lothian Council</b>	Not required.
<b>Resource/ Finance/ Staffing</b>	As set out in the Strategic Plan 2019 - 2023
<b>Policy/Legal</b>	Public Bodies (Joint Working) (Scotland) Act 2014
<b>Risk</b>	Risks in relation to non-delivery of the IJB's Strategic Plan are set out in the risk register.
<b>Equality, Health Inequalities, Environmental and Sustainability Issues</b>	An Integrated Impact Assessment was carried out during development of the Strategic Plan.
<b>Strategic Planning and Commissioning</b>	The report relates directly to the IJB's strategic plan and care group strategic commissioning plans.

<b>Locality Planning</b>	Meeting the needs of localities is incorporated is reflected in the strategic plan and strategic commissioning plans.
<b>Engagement</b>	Engagement with Planning and Commissioning Boards.

## Terms of Report

### 1. Background

1.1 The IJB approved strategic commissioning plans for the following care groups during 2020:

- Mental Health
- Learning Disability
- Physical Disability
- Alcohol and Drugs Partnership (ADP)
- Older People

1.2 The plans set out a range of actions to be taken forward to develop health and social care services across West Lothian during the period 2019 to 2023.

### 3. Summary of Progress

3.1 Despite the significant staffing and operational challenges experienced as a result of Covid-19, planning and commissioning boards have continued to meet and progress the actions identified in all the plans. The Strategic Planning Group is asked to note, however, that timescales for some actions have been amended which are highlighted in the progress report at appendix 1.

3.2 The Board is asked to note the following progress with the actions across all plans:

Plan	Complete	Within timescale	Carried forward to the new Strategic Plan	Total
Alcohol & Drugs	37	12	1	50
Learning Disabilities	23	8	2	33
Mental Health	24	4	4	32
Older People	15	32	0	47
Physical Disabilities	18	7	1	26
<b>Total</b>	<b>117</b>	<b>63</b>	<b>8</b>	<b>188</b>

In summary, 63% of actions are complete, 34% within timescale and expected to be completed within the duration of the strategic plan or are ongoing activities and 4% of actions will be carried forward to the new Strategic Plan.

3.3 The actions that will be carried forward are:

- MH02 – This was initially delayed pending the publication of Scottish Government standards. A consultation on Adult Secondary Mental Health Services - Quality Standards was published on 14 December 2022. This will guide development of a performance and quality framework in the next planning cycle.
- MH16 - This action is partially complete. A tender for 3rd sector diagnostic input for Neuro Developmental Disorders (NDD) is open at present. Additional 'pharmacy prescribing' for

ADHD has been developed and started as an alternative to the use of consultant time. Further work to identify nurse / OT time to support diagnosis.

- MH28 - Work is underway by CAMHS to finalise the policy and a workgroup has been set up under the CYP Mental Health Oversight Group to look at transitions.
- MH29 – This action will be taken forward by the Home First board in the next cycle of commissioning.
- ALD42 - There is now education representation on the ADP and this will support development by the ADP lead officer of a Delivery Plan for Prevention activity to cover schools and colleges.
- LD07 Continue the development of the Core and Cluster model of housing to ensure additional core services are available in West Lothian.
- LD18 - Develop complex needs housing development that will support those that demonstrate stressed and distressed behaviour as a result of their complex needs.
- PD03 - Deliver a model of acute complex rehabilitation services. Covid had impacted on timescales but we are working on this in updating the Bed Base review and a new workstream has been created to support

#### 4. Conclusion

- 4.1 The Board is presented with a progress report on the strategic commissioning plans which indicates that 96% of actions are likely to be completed within timescales and within the duration of the current strategic plan.

References	N/A
Appendices	Appendix 1 – Commissioning Plans Progress Report
Contact	Sharon Houston Head of Strategic Planning and Performance (Interim) <a href="mailto:Sharon.Houston@westlothian.gov.uk">Sharon.Houston@westlothian.gov.uk</a>  21 <sup>st</sup> March 2023



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<b>Complete</b>	<b>117</b>	<b>62%</b>
<b>Within timescale</b>	<b>63</b>	<b>34%</b>
<b>Carried forward to the new Strategic Plan</b>	<b>8</b>	<b>4%</b>

Plan	Plan/ Ref	Actions	Timescale	RAG
Mental Health	MH02	Develop performance framework for measuring the impact of the teams through the cycle of the commissioning plan. Falling behind as a result of lack of analytical support - discussing West Lothian reporting of national data with NHS Lothian and working to create the HSCP Mental Health Dashboard which is the only way to get published data. Some local data available for planning but unverified. Will review position with new performance lead on commencement.	Jun-20	Carried forward to the new Strategic Plan
Mental Health	MH16	Explore staffing resource required and synergies with national and pan-Lothian developments. This work relates to work stream which is managed by NHS Lothian. COVID-19 has delayed progress. We continue to feedback to the group and explore pan-Lothian resource. Crossover with LD and PD plan. Work in this area likely to continue into the new strategic plan.	Dec-20	Carried forward to the new Strategic Plan
Mental Health	MH28	Undertake a review of operation of the Lothian wide transitions policy from CAMHs to adult services in West Lothian - CAMHS working on this.	Mar-22	Carried forward to the new Strategic Plan
Mental Health	MH29	Consider further work to be done in relation to early onset dementia linking in the commissioning plan for older people - fully embed in Home First programme.	Mar-22	Carried forward to the new Strategic Plan
Alcohol & Drugs	ALD42	Work with our colleagues in education linking in with national developments to support toolkits in schools. Delayed timescale to be revised & representation from Education Services still to be secured.	Sep-22	Carried forward to the new Strategic Plan
Learning Disabilities	LD07	Continue the development of the Core and Cluster model of housing to ensure additional core services are available in West Lothian, having regard for the efficiency of £774,000 detailed in the West Lothian Transforming your Council Strategy. Impacted by Covid - challenges in identifying appropriate core sites - work continuing with RSL and housing colleagues.	Mar-23	Carried forward to the new Strategic Plan
Learning Disabilities	LD18	Develop complex needs housing development that will support those that demonstrate stressed and distressed behaviour as a result of their complex needs. Delays associated with site, impacting upon procurement of contractor. Development of care provider running tandem with build. Tender was £1.5m over budget and additional monies approved by WLC. Build completion date now slipped til Jan 23 with phased occupancy targeted for Jan 23.	44927	Carried forward to the new Strategic Plan
Physical Disabilities	PD03	Deliver a model of acute complex rehabilitation services. Covid had impacted on timescales but we are working on this in updating the Bed Base review and a new workstream has been created to support.	Mar-23	Carried forward to the new Strategic Plan