

West Lothian Integration Joint Board

INTRODUCTION TO IJB BUDGETS

7TH APRIL 2016

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Components of the IJB Budget

Budget Component	Delegated by	Budget Element
Adult Social Care	West Lothian Council	Payment
Delegated Core Health Services	NHS Lothian	Payment
Share of Delegated Pan Lothian Hosted Services	NHS Lothian	Payment
Share of Delegated Acute Services	NHS Lothian	Set Aside

- Includes
 - Direct Services Budgets
- Excludes
 - Facilities and Property Overhead Budgets
 - Corporate Support Services Budgets

How is the IJB Budget Derived

- Adult Social Care budget – discrete budget
- Delegated Health Budgets -
 - Derived using cost centres that relate to delegated services (list of delegated cost centres agreed)
 - Proposed method of calculating West Lothian's share of Pan Lothian Hosted and Acute Services (largely based on Primary Care NRAC model with a few exceptions)
 - Proposed method of calculating West Lothian's share of Pan Lothian Prescribing budget (currently based on PBSG model)

IJB budget differs from HSCP budget

Services in HSCP not in IJB	Reason for variation
Children's Services, Criminal Justice	West Lothian Council services not Delegated to WL IJB
Specific Children's Services * Regional / National Services	West Lothian Core Health Services not Delegated to WL IJB
Children's Psychology	West Lothian Hosted Health Services not Delegated to WL (or any other) IJB
Dental Services, Adult Psychology, Podiatry and Orthoptics	West Lothian HSCP Hosted Services with only a share delegated to WL IJB
Services in IJB not in HSCP	Reason for variation
Examples include Dietetics, Complex Care, LUCS, Rehab Medicine, Sexual Health	Services Hosted by other Health Operational Units with a share delegated to WL IJB
Examples include Geriatric Medicine, General Medicine, Rehabilitation Medicine, A&E	Acute Services with a share delegated to the IJB

* It should be noted that Primary Care (including GMS and Prescribing) and Dental Services are delegated for adults and children

Resource allocation to and from the IJB


Resources from the parties to the IJB	West Lothian Council and NHS Lothian advise WL IJB of the value of the payment and set aside budget and the method of deriving those budgets.
IJB Actions	After undertaking appropriate due diligence on the value of the payment and set aside budget, WL IJB will, in line with its Strategic Plan, allocate budgets to functions / services to be delivered by the council and the health board.
Resources from the IJB to the parties	WL IJB will issue directions to the Chief Executives of the council and health board advising the value of the resources they have been allocated for each function / service and what outcomes they are required to delivering in utilising those funds.
Payments between the parties	Where resources allocated back to each party differs from the resources allocated by each party, a balancing payment will be required to be made between the parties.

Budget Management Responsibilities

- IJB Budget Responsibilities

- Making decisions on how resources will be used and directing the parties accordingly.
- Monitoring financial performance against IJB budgets
- Working with operational managers to develop recovery plans if overspend is forecast

- Operational Management Budget Responsibilities

- Delivering outcomes directed by the IJB within the allocated resources
 - Monitor financial performance against operational budgets for their business unit
 - Developing financial recovery plans in conjunction with IJBs if overspend is forecast
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Operational Budget Management – Delivering Delegated Functions / Services

There are a number of operational units involved in the delivery of the functions / services delegated to West Lothian IJB. The table below sets out the directors involved in that operational delivery across the council and NHS Lothian.

	Adult Social Care	Delegated Core Health Services	Delegated Pan Lothian Hosted Services	Delegated Acute Services
Director(s) responsible for Operational Delivery	Joint Director, West Lothian	Joint Director, West Lothian	Joint Director West Lothian Joint Director East Lothian Joint Director Mid Lothian Joint Director Edinburgh NHSL Corporate Directors	Chief Officer, Acute Services, NHSL Site Director RIE Site Director SJH Site Director WGH

It should be noted that the operational managers also have operational remit above and beyond the services they deliver for the IJB.

Questions
