

## DRAFT WEST LoTHIAN IJB STRATEGIC PLAN 2016-26

### SUMMARY VERSION

#### Context

The Public Bodies (Joint Working) (Scotland) Act 2014 requires new arrangements to be put in place for the delivery of integrated health and social care functions. As part of the integration process West Lothian Integration Joint Board (IJB) must develop a Strategic Plan that will detail how it will plan and deliver services to meet the adult care needs in local communities.

The Strategic Plan is required to include arrangements for the area of West Lothian to be divided into at least two localities, to be determined by the IJB, and for the Plan to include measures for strategic aspects of services to be delivered to those different localities.

#### West Lothian IJB Draft Strategic Plan

This plan describes the strategic vision and direction for West Lothian IJB from 2016-2026 and builds on the real progress already made as a result of strong and effective joint working between West Lothian Council, NHS Lothian and partners. The plan contains a rolling 3 year action plan which will be reviewed and updated on an annual basis.

#### Vision

The IJB's vision is **“to increase wellbeing and reduce health inequalities across all communities in West Lothian”**.

#### Approach

In order to tackle the challenge of reducing the health inequalities gap in West Lothian, the IJB is strongly committed to the development of a preventative outcomes-based approach, with an emphasis on effective early interventions to tackle social inequalities and improve wellbeing in communities.

To this end the strategy focuses on prevention, early intervention and collaborative working to ensure services are planned, co-ordinated and evaluated on the delivery of outcomes and resources are targeted to achieve the greatest impact on those most in need.

#### Scope

This strategy is both a strategic plan and a strategic commissioning plan. This reflects, in a realistic way, the substantial progress which the IJB has already delivered in the field of strategic commissioning, and meets the requirements of the current legislation. The plan includes all services relating to adult care groups. The specific services included in this plan are

- adult social care services
- community health services
- some adult acute services

The plan fully explores and explains the locality dimension of strategic planning in West Lothian.

#### Needs Analysis

Major key issues emerging from a recent comprehensive strategic needs assessment of West Lothian

- Ageing population
- Growing numbers of people live with disabilities, long term conditions, multiple conditions and complex needs
- Health inequalities

### Localities

The Public Bodies (Joint Working) (Scotland) Act 2014 requires each IJB to establish at least two localities within its area. The two localities selected for best fit with GP practices, datazones and multi-member ward areas are

- East (Linlithgow, Broxburn, Uphall, Winchburgh, Livingston and East Calder)
- West (Armadale, Blackridge, Blackburn, Bathgate, Whitburn, Fauldhouse and Beich Valley)

The two localities will be fully represented in all strategic commissioning processes and decision making. The varied responses and approaches which are appropriate to their needs will be explicitly addressed.

### Priority Outcomes

- Older people are able to live independently in the community with an improved quality of life
- We live longer, healthier lives and have reduced health inequalities
- People most at risk are protected and supported to achieve improved life chances (delivered in conjunction with the Community Safety Board)

### Approach

- Early intervention, prevention, anticipatory care
- Managed care pathways around the person
- Integrated teams and systems
- Seamless frontline services

The Strategy commits the IJB, working with partners, to

- Commission services which focus on prevention and early intervention and which enable people to live independently in their own homes where they chose to do so
- Empower people to live independently through applying the principles of personalisation in the way in which we commission services
- Undertake appropriate consultation and involvement with service users and their carers to achieve their agreed outcomes when commissioning services
- Engage positively with providers of health and social care services in the public, voluntary and private sector
- Adhere to relevant procurement legislation and guidance and ensure that services are commissioned in a way that is fair, transparent and open
- Ensure that quality, equality and best value principles are embedded through our commissioning processes.

### Services to be delegated

Main services to be delegated are

- Adult care services
- Community health services
- Some adult acute services

A comprehensive list of services to be delegated can be found in Appendix 1 of the plan.

#### Performance

The IJB will report annually on the core suite of national integration indicators detailed in Appendix 2 of the plan.

#### Clinical and Care Governance

The IJB will put in place structures and processes to support clinical and care governance to provide assurance on the quality of health and social care, including the establishment of a Health and Care Governance Group. Further assurance is provided through the responsibility of the Chief Social Work Officer to report directly to the Council and the responsibility of the Health Leads to report directly to the Medical Director and the Nurse Director who in turn report to the NHS Board on professional matters.

#### Consultation

Consultation on the draft strategic plan will be carried out between 13 November and 31 December 2015. The consultation will include a wide range of stakeholders as well as users of the services commissioned by the IJB. Copies of the draft plan will be distributed at a range of locations throughout West Lothian and will also be available online with an online feedback facility. A full version of the plan is available at [www.westlothianhcp.org.uk/spconsultation](http://www.westlothianhcp.org.uk/spconsultation)

Responses invited by

- completing the online consultation comments form (available at [www.westlothianhcp.org.uk/spconsultation](http://www.westlothianhcp.org.uk/spconsultation))
- emailing comments to [info@westlothianhcp.org.uk](mailto:info@westlothianhcp.org.uk)
- writing to The Director, West Lothian HSCP, Civic Centre, Howden South Road, Livingston, West Lothian EH54 6FF.

**Comments need to be received by 31 December 2015.**

Following the consultation a revised version of the strategic plan will be presented to the IJB at its meeting on 16 February 2016 for approval.