



HEALTH AND CARE POLICY DEVELOPMENT AND SCRUTINY PANEL

WEST LOTHIAN INTEGRATION JOINT BOARD – DRAFT STRATEGIC PLAN 2019-23

REPORT BY DEPUTE CHIEF EXECUTIVE

A. PURPOSE OF REPORT

The purpose of this report is to present the West Lothian Integration Joint Board's (IJB) draft Strategic Plan for 2019-23 for the Panel's comment.

B. RECOMMENDATION

It is recommended that the Panel:

- Note that the IJB is refreshing its Strategic Plan;
- Note that the draft Strategic Plan is out for consultation; and
- Provide comment on the draft Strategic Plan.

C. SUMMARY OF IMPLICATIONS

I	Council Values	Focusing on our customers' needs; being honest, open and accountable; working in partnership
II	Policy and Legal (including Strategic Environmental Assessment, Equality Issues, Health or Risk Assessment)	The report has been assessed as being relevant to equality and the Public Sector Equality Duty. An Equality Impact Assessment will be undertaken before the Strategic Plan is finalised.
III	Implications for Scheme of Delegations to Officers	None
IV	Impact on performance and performance Indicators	The IJB measures performance against its core indicators
V	Relevance to Local Outcomes Improvement Plan	We live longer healthier lives and have reduced health inequalities

		Older people are able to live independently in the community with an improved quality of life
VI	Resources - (Financial, Staffing and Property)	All activities will be carried out within relevant available budgets.
VII	Consideration at PDSP	None
VIII	Other consultations	As detailed in sections D3, D4 and D6

D. TERMS OF REPORT

D.1 Introduction

The Public Bodies (Joint Working) (Scotland) Act 2014 places a duty on Integration Authorities to prepare a Strategic Plan for delegated functions and budgets under their control. The Strategic Plan sets out the case for change, key challenges, and priority areas of focus and IJB commitments. The Act requires that Integration Authorities have a Strategic Plan setting out the local area delivery arrangements for the integration functions and how these are intended to contribute to the achievement of the relevant national health and wellbeing outcomes for the partnership.

The Strategic Plan 2016-26 was developed during 2015/16 with engagement of stakeholders through the Strategic Planning Group. The Strategic Plan 2016-26 was approved by the IJB at its meeting on 31 March 2016.

Following the annual review of the Strategic Plan, the IJB agreed at their 13 March 2018 meeting that a replacement Strategic Plan will be developed to take account of new legislation, national contract changes, market and workforce factors and to drive forward transformational change in health and social care aligned to the medium term financial plan. This will be a four year plan from 2019-23 to align with the five-year, medium-term financial planning cycle.

D.2 Strategic Plan Review

The Strategic Plan is the output of activities involved in assessing and forecasting needs, linking investment to agreed outcomes, considering options, planning the nature, range and quality of future services and working in partnership to put these in place.

The Public Bodies (Joint Working) (Scotland) Act includes provision for review of the Strategic Plan periodically within the lifetime of the plan and in consultation with the Strategic Planning Group.

The Strategic Plan was reviewed based on consistency with the policy, economic and social context and ongoing accordance with values, resources, appropriateness, feasibility and desirability and it was concluded that a replacement plan was required.

The draft of the revised Strategic Plan incorporates new legislation such as the Carers Act, takes note of the new Public Health Priorities for Scotland and provides an updated summary of the Transformational Change Programmes.

D.3 Consultation on Vision, Values and Strategic Priorities

The Act places a duty on the Board to consult stakeholders in the preparation, publication and review of the Strategic Plan.

The phase 1 consultation set out the IJB's vision and values, and key priorities and asked if people agreed with these, and if not, what they thought should be included. The consultation was open from Monday 13 August for a 12 week period until Monday 5 November and could be accessed online using Survey Monkey. In addition, every house and business in West Lothian has been reached through an insert in the council's Bulletin publication. This equates to 84,769 copies. An effort was made through council and NHS Lothian networks to draw attention to the survey from staff, hard to reach groups, community councils and community organisations and groups.

The consultation covered a wide range of stakeholders including health and social care professionals, providers of health and social care, users of health and social care and their carers, providers of social housing, third sector providers and school children.

D.4 Analysis of Phase 1 Consultation

A total of 427 responses were received. Of those who specified, 373 were individuals, 19 identified as an employee of West Lothian Council, 29 identified as an employee of NHS Lothian and 12 responded on behalf of an organisation or group.

The responses were overwhelmingly in support of what was proposed in the consultation document.

- 95% of respondents agree with the Vision "to increase wellbeing and reduce health inequalities across all West Lothian communities"
- 95% of respondents agree with the Values "to ensure seamless accessible services which are person centred, caring, safe and respectful, with focus on quality and accountability, are empowering, supportive and inclusive and involve individuals and communities"
- 88% of respondents believe the five priorities are the right ones to make health and social care services better in West Lothian

A more detailed analysis of the responses was considered by the IJB's Strategic Planning Group (SPG) at its meeting of 13 December 2018, and by the IJB on 29 January 2019.

D.5 Draft Strategic Plan

The draft Strategic Plan attached to this report as Appendix 1. This plan is

more concise than the previous Strategic Plan and there is more emphasis on graphics so that it is easier to understand at a range of reading abilities. The document makes reference to other key documents, for example the Participation and Engagement Strategy, but has avoided repeating the content of these documents.

Where updated information is still awaited, this is noted on the document.

A summary of the analysis of the phase 1 consultation is included in the plan and this will be updated again before the plan is finalised.

D.6 Phase 2 Consultation

The IJB approved the draft plan for consultation at its meeting of 29 January 2019. The plan is now out to a further 9 week period of consultation from Monday 4 February to Monday 8 April. This allows a period of just over a week to analyse the feedback and make any resulting changes to the plan.

The consultation seeks comment on the draft plan, which has been published on the HSCP website alongside the analysis of the phase 1 consultation. A communication has been issued to wide range of stakeholders through council and NHS Lothian networks, including community councils, community groups and forums. This will reach health and social care professionals, providers of health and social care, users of health and social care and their carers, providers of social housing, third sector providers and children.

The analysis of this consultation and the amended draft plan will be presented to the IJB for final approval on 23 April 2019.

E. CONCLUSION

The IJB is refreshing its Strategic Plan and has approved the draft plan for consultation. The Panel is asked to provide comment on the draft plan.

F. BACKGROUND REFERENCES

- Public Bodies (Joint Working) (Scotland) Act 2014, and related statutory instruments and guidance
- Scottish Government Guidance and Advice - National Health and Wellbeing Outcomes: A framework for improving the planning and delivery of integrated health and social care services (February 2015)
- [West Lothian IJB Strategic Plan 2016-2026](#)
- [Carers \(Scotland\) Act 2016](#)
- <http://www.gov.scot/Publications/2017/11/1343>
- Health and Social Care Delivery Plan December 2016

- Strategic Planning Group 18 October 2018
- Integration Joint Board 29 January 2019

Appendices: Appendix 1 – West Lothian IJB DRAFT Strategic Plan

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